

eXtending CRM to the Web Customer facing CRM for the future David Fertig – June 11 2007 HIDA Ops Conference



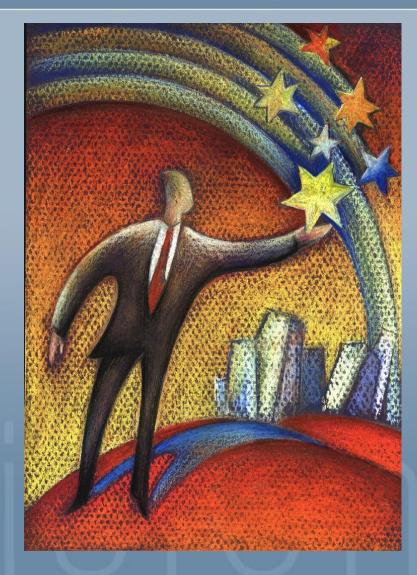
The Goal



The Business of Business is getting and keeping customers

- Peter Drucker

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Measurement



The only acceptable answer to a customer service survey is EXCELLENT!!!







Viewpoint



If you lost 10% of your inventory year over year – you would investigate and correct the issues



According to Gartner Group most distributors lose up to 25% of their customers a year



By the numbers





It costs five times more to get a new customer than to retain a current one.

- 26 out of 27 customers fail to report a bad experience.
- Customers don't report bad experiences because they feel you won't do anything about it.
- 91% won't return
- 13% will tell 20 or more people, further polluting your reputation.

Tom Peters in Thriving on Chaos

By The Numbers #2





Integrating People with Process and Technology "Gaining Employee Acceptance of Technology Initiatives" Dr. Jon Anton Purdue University Center for Customer-Driven Quality

82 to 95 % come back if the situation is resolved well and in a timely manner.

 A well-handled problem usually breeds more loyalty than before the negative incident.

If your build a new plant it starts losing value the day you complete it. But a customer increases in value year over year. – Mcgreevy





Examine some new tools in the customer service arena

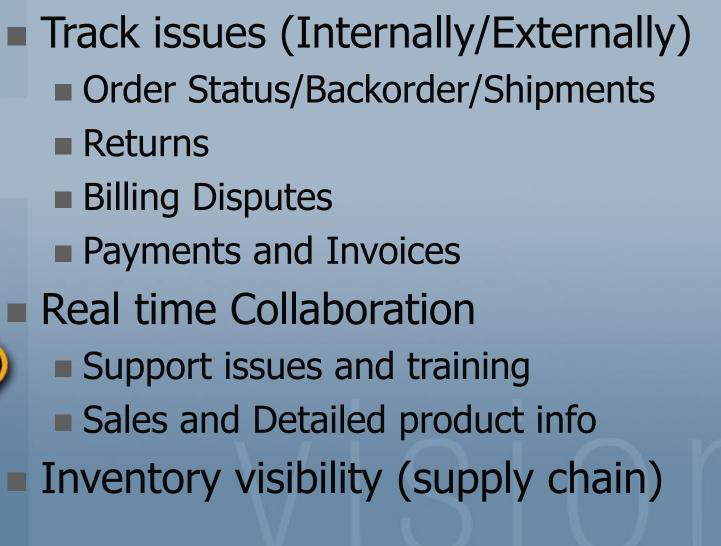
Learn to address customer need's proactively – don't wait for the complaint
 See what others have accomplished





What are the tools available?







"Designing a System"





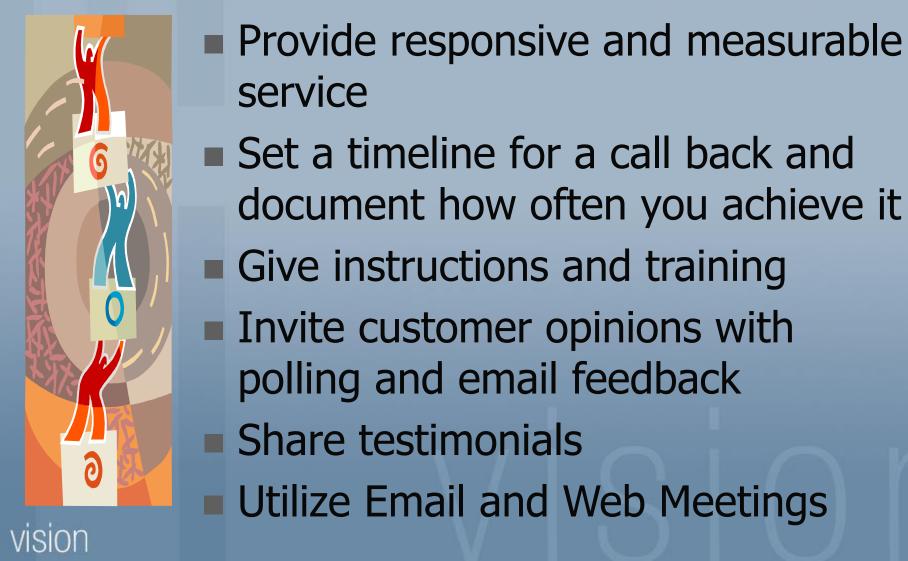
Workflow and Routing
Customer Bill of Rights
Published Service Levels/Standards
Golden Opportunity for change
Complaint Management

- Identify
- Resolve
- Learn



Demonstrate Customer Appreciation









Retention

Revenue

Referrals



Customers are your best resource



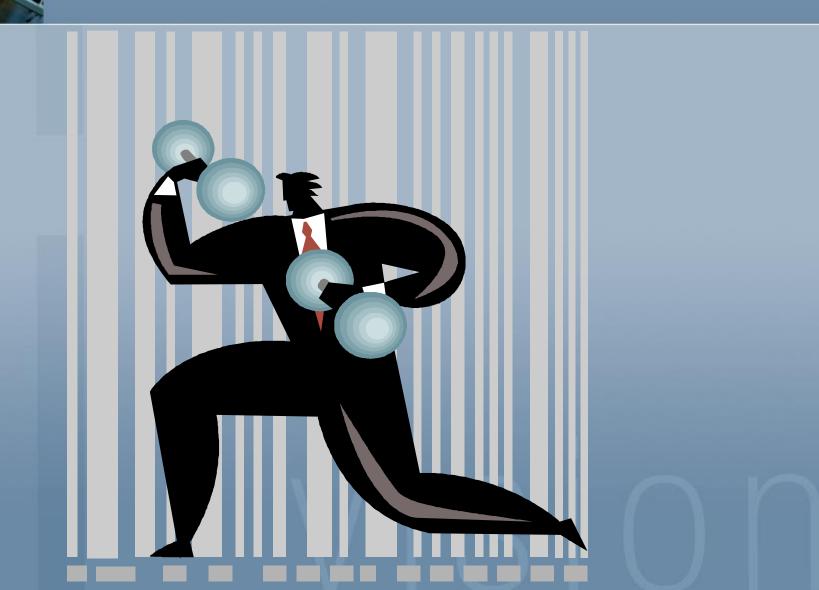
- Give them the tools to help you help them
- Doctors will often be thankful for a 24/7 invoice review process
- Knowledgebase will allow them to answer their own questions



 Information will now be accessible to all parties

Build the stickiness that differentiates you as a distributor

Issue Tracking Systems





Lee Sar Customer Service

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	Required information is		, . .			
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	Vame	Jeff Schroe				
	Phone	239-303-342				
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	Department	DISPATCH	ER			
	Email		@leesar.com			
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,	Assigned To	All Employe	ees 💌			
1	Description of Issue:					

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IDN – Integrated/ Independent Delivery Network

Contact Type

- Inquiry
- Praise
- Complaint
- Transfer

Contact Category

- Shortage-Supplies
- STAT-Courier
- Product-Stock Inquiry
- Shipping
- Receiving
- Distribution\Delivery
- STAT-Supplies
- Invoice Inquiry
- Human Resources
- Customer Service
- Vendor PO Questions
- RMA Inquiry/Request
- Medical Records

Visibility for Hospitals into the complete supply chain.

WeeksLerman Group

- O 🗙

🕶 🔁 Go

🎭 - 5:49 PM

🜒 Lerman Customer Reporting System - Update - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Printer Friendly Version

Address 🙋 http://www.weekslerman.com/cgi-bin/olecgi.exe/crsprint001?ID=000821

THE WEEKS LEI GROUP	RMAN Customer Reporting System - Update
Request# 000821	Entry Date 01/12/05 Updated 01/12/05 Open
Customer Contact Phone Phone Ext. Fax	Sammut Group CHRISTINA CRUZ
Email Request/Problem Severity Status Date Required Department Date Promised	CRUZ@WEEKSLERMAN.COM Problem High Research 01/12/05 1
Assigned To	Pierre@weekslerman.com

Description of Problem:

On p/t 01465980001, the merchandise was sent UPS to the customer with no packing material. The items of which some were cans of Lysol opened and sprayed the rest of the merchandise. When the customer recieved the box he refused it because he could smell the Lysol. I will be bringing the box and paper work out to you.

Special Instructions:

Comments:

		-		
	Date	Init	Comment	
	01/12/05	Ρ	Resolution Field Updated - @ 05:26:48pm	
	01/12/05		Ive repicked/repacked the order and it's on the UPS truck to be delivered @ 05:26:48pm	
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Largest Independent Office Products Dealer in NY

 Departments are Automatically Alerted to open requests via Email

 Management is carbon copied on all requests

Requests Range
from: Delivery
Issues to
purchasing
requests for
specialty items



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Helby Import Company

Printer Friendly Version

		Cust
Request# 013018	Entry Date 04/19/07	Upda
Customer Contact Phone Phone Ext.	The Beadsmith GRACE	
Fax	00105011510	
Email	GRACE@HELB	Y.COM
Mod/Problem	Problem	
Severity	Low	
Status	Mgr Review	
Quote Required	No	
Customer Priority		
Date Required	04/19/07	
Department	ADMIN	
Menu Path		
System Area	Accounts Recei	vable
Date Promised	04/19/07	
Assigned To	David T	
Description of Problem:		
C C DEC # 150960 VISA	6012	

C.C.DEC.# 150869 VISA...6012 \$ 5.49 ORDER SHIPPED

Special Instructions:

Commonto

comments:								
Date	Init	it Comment						
04/19/07	DT	@ 11:48:06am						
04/20/07	DT	cc declined again @ 09:42:50am						
04/23/07	DT	CC DECLINED AGAIN @ 12:05:57pm						
04/24/07	DT	CC DECLINED - @ 04:17:21pm						
04/25/07	DT	cc declined again; e-mailed @ 09:19:58am						
04/26/07	DT	CC DECLINED - @ 02:07:17pm						
04/27/07	DT	CC DECLINED AGAIN/E-MAILED REQ UPDATED CC INFO @ 10:00:36am						
04/30/07	DT	cc declined - @ 09:33:43am						

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Resolution:

Completion Date Attached File

By



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                   Open
```

🔏 3 Internet Explorer

🔇 😨 10:34 PM

2 Microsoft Office P...

Importer/Distributor of Beads and Stringing Material

- Large amount of Credit Card billing
- Credit Dept has a centralized Customer **Touch Point**
- Customer and . Management Alerted to open requests via Email
- Allows Global customer access overseas customers can update tickets in their time zone
- Requests Range from: Sales Quotes, Product Questions to Billing Disputes and resolution.

Customer facing information

- You control what the customer sees
- Each view gets
 tagged to provide a end to end view of the life of an issue
- No more dropped issues or finger pointing







Build Knowledge



Google Google it!!!

Document resolutions and processes to create the database
 Establish metrics and review them









Benefits Of The 5 Whys

- Help identify the root cause of a problem.
- Determine the relationship between different root causes of a problem.
- One of the simplest tools; easy to complete without statistical analysis.

Complete The 5 Whys





1. Write down the specific problem. Writing the issue helps you formalize the problem and describe it completely. It also helps a team focus on the same problem. **2.** Ask Why the problem happens and write the answer down below the problem. **3.** If the answer you just provided doesn't identify the root cause of the problem that you wrote down in step 1, ask Why again and write that answer down. 4. Loop back to step 3 until the team is in agreement that the problem's root cause is identified.

Again, this may take fewer or more times than five Whys.

Learn to Ask Questions

"If you don't ask the right questions, you don't get the right answers. A question asked in the right way often points to its own answer. Asking questions is the ABC of diagnosis. Only the inquiring mind solves problems."

-- Edward Hodnett



-www.isixsigma.com



Reporting Metrics and Alerts



Build customized alerts
Customer Calls per month/day
Product Calls per month/day

Returns analysis

Shipping analysisPayment analysis



What are your metrics?

Web Based RMA System



 According to Gartner, automating your reverse logistics with a Web interface that demands a RMA and compliant label before any return would save you 50-70 percent over a live call center.

 Gartner further notes that if you set up an entirely Web-based RMA system that links directly to your ERP, your company could save 50-80 percent over preprinted return labels.

Automating *Front End* ---Customer Interface ROI

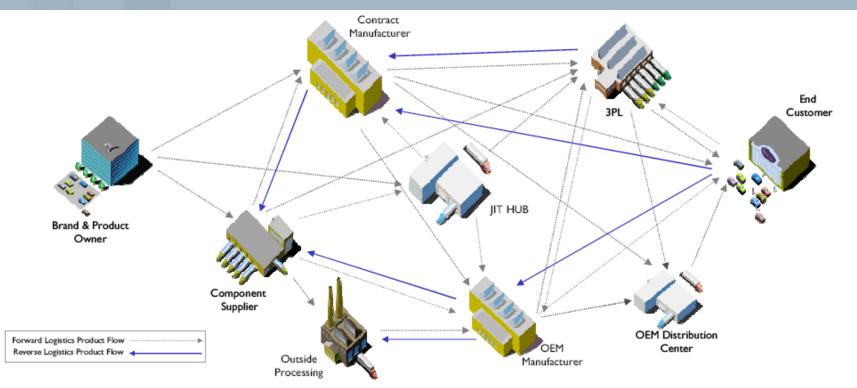
- Online Return Template vs Call Center 50-75%
- Business rules + original order info vs.
 Manual Process 50-80%
- Web RMA /shipping + label vs. preprinted 50-80%

Carrier pickup & return routing 25-50%
 Email messaging of customer/ vendor status vs. manual process 25-50%

Source: Gartner Research



Web ERM – Reverse Logistics



ClearOrbit allows companies to optimize execution across their extended supply network, improving speed, visibility and control through collaborative processes. Enterprise returns management is an important component of a comprehensive approach that should be integrated with forward processes.

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Web based Payment Systems





Virtual Payment Portal

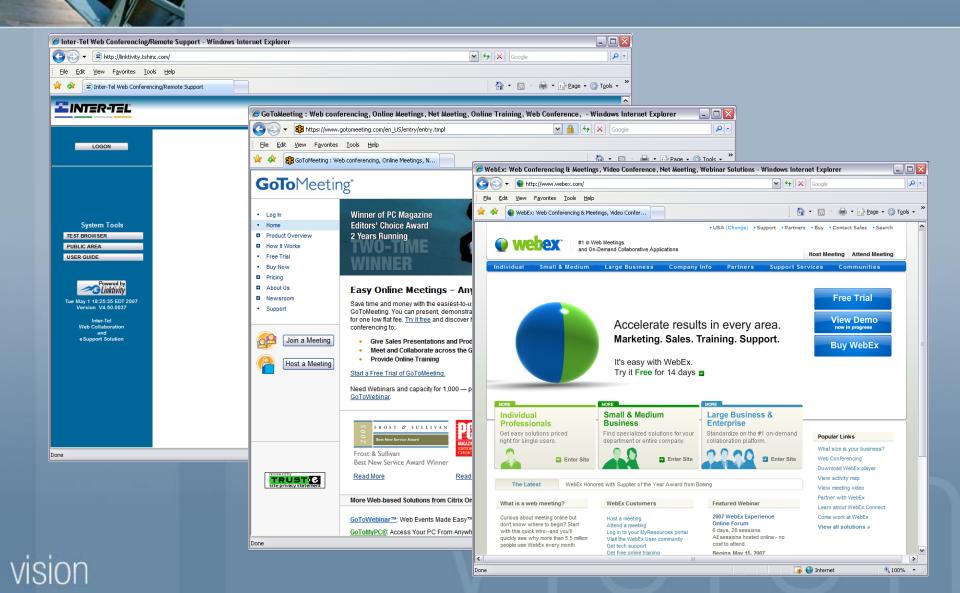
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Customer Number: Number:	
Customer Name: Date Range:	
Your Sales Order Number: Balance Due Range:	
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Web Based Collaboration tools

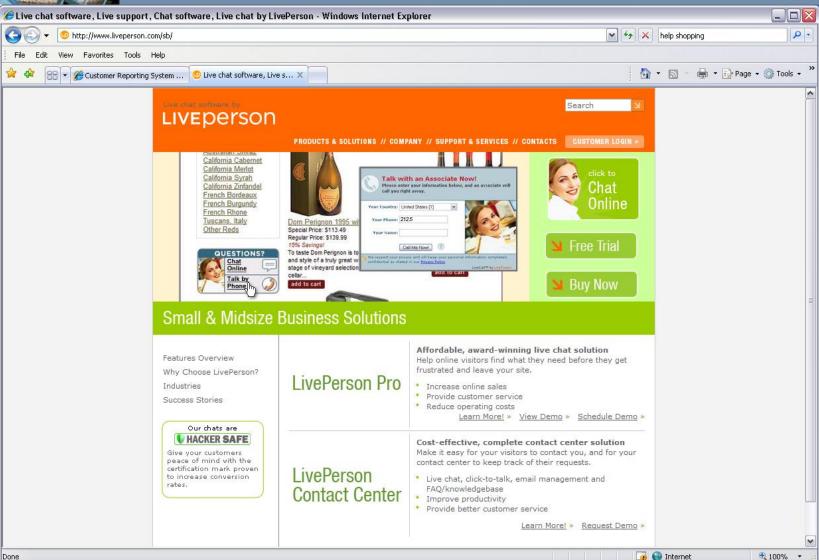




Online Collaboration tools



IM/Text based chat



Done

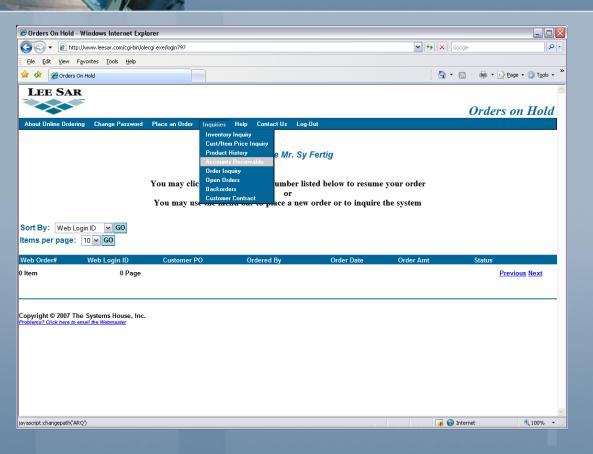


Supply chain visibility is a firm's ability to collect and analyze distributed data, generate specific recommendations, and match insights to strategy



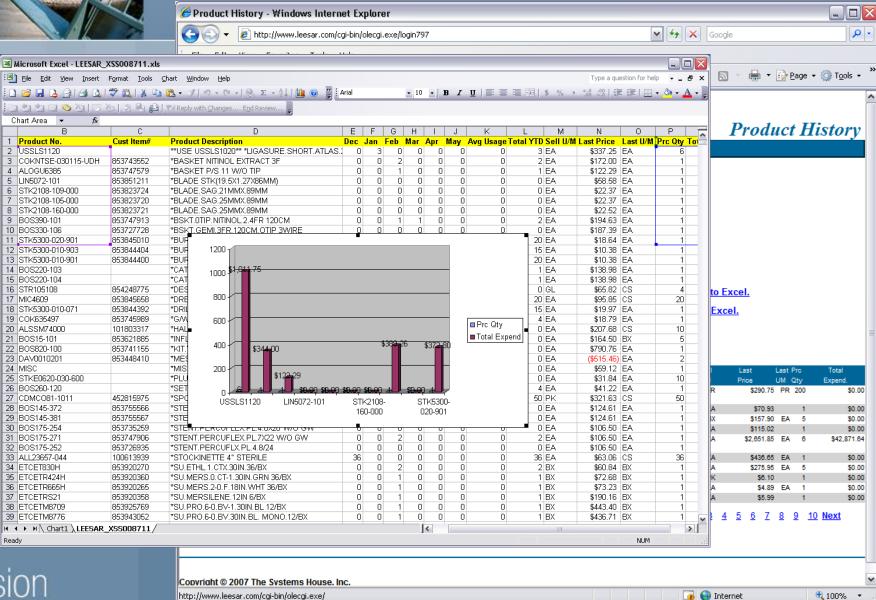


Web Based ERP Inquiries



- Inventory Inquiry
- Cust/Item Price Inquiry
- Product History
- Accounts Receivable
- Order Inquiry
- Open Orders
- Backorders
- Customer Contract

Usage Information



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Vendor Purchases

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Tools:
 Tracking Systems
 Collaboration Systems
 Business Process Systems
 Customer Retention Tools





Next Step



Examine current practices
Implement one or all of the tools discussed today
Survey your client base and see where the needs are
Measure and correct





Thank You



